

# Behaviour Management Policy



<b>Approved by:</b>	Jane Wilson (Head Teacher) Penny Harris (Director) Jane Cox (Director)	<b>Date:</b> 21 <sup>st</sup> October 2020
<b>Last reviewed on:</b>	10th June 2020	
<b>Next review due by:</b>	21 <sup>st</sup> October 2021	

All policies are generated and reviewed with an awareness of equality and diversity in relation to pupils, staff and visitors. All policies are generated and reviewed placing safeguarding at the heart of all that we do.

## 1. Aims

This policy aims to:

- Provide a consistent and positive approach to behaviour management
- Provide an approach that supports our pupils to develop the skills they need to manage their behaviour
- Have regard to the special educational needs of pupils and the impact of these on their behaviour
- Summarise the roles, responsibilities and expectations with regards to behaviour management

## 2. Legislation and Statutory Requirements

This policy is based on:

- The Special Educational Needs and Disability (SEND) Code of Practice, 2014 (DfE)
- Education (Independent School Standards) Regulations, 2014

[The Equality Act, 2010](#)

[Supporting Pupils with Medical Conditions at School](#), 2014 (DfE)

- Searching, Screening and Confiscation at School, 2018 (DfE)

[Behaviour and Discipline in Schools, 2016 \(DfE\)](#)

## 3. Related Policies

This policy should be read alongside:

- Incident and Information Reporting Policy
- Anti-Bullying Policy
- Exclusion Policy
- Staff Code of Conduct Policy
- Staff Development Policy

## 4. Principles

Behaviour in this school will be managed in such a way as to:

- Recognise and celebrate pupils' behavioural improvements and achievements

- provide pupils with a sense of success and positive achievement which will support them in feeling more able to make positive choices and confidently manage their own behaviour
- meet the emotional and educational needs of pupils
- raise the self-esteem and confidence of pupils

## **5. Roles and responsibilities**

The Directors are responsible for monitoring this behaviour policy's effectiveness and holding the head teacher to account for its implementation.

The Head Teacher is responsible for reviewing and approving this behaviour policy. The Head Teacher will ensure that the school environment encourages positive behaviour and that staff deal effectively with poor behaviour in the best interests of the pupil, and will monitor how staff implement this policy.

All school staff are responsible for:

- Building and maintaining positive professional relationships with all pupils
- Modelling calm and professional behaviour whilst also following safe reassuring social distancing at all times
- Treating pupils with tolerance and respect
- Managing pupils in relation to their individual differences and behaviour support plans

## **6. Individual Behaviour Support Planning**

Each pupil has an individual Risk Assessment which is begun when they start at our school, they may include information from previous school/s and professionals. This individual risk assessment is then an ongoing live document being reviewed/updated throughout the pupil's stay whilst attending on track education.

The Behaviour Support Plan is then written to address issues/concerns raised in the Risk Assessment alongside any other difficulties, previously known behaviour being displayed or information shared to support the student in these areas, this includes:

- The pupil's positive characteristics, strengths and interests
- The pupil's specific behaviours that are planned for
- Triggers that are known to bring about behaviours
- Warning clues
- Early interventions
- Active interventions
- Specific planning issues
- Interventions which should be avoided/where possible
- How the pupil can help his/herself to reduce difficulty/risk
- How success will be measured
- Key staff to be involved
- Further staff training required

This plan, and the proactive and reactive strategies, are reviewed regularly, in light of incidents of difficult behaviour and of successes. Staff apply a level of flexibility in accordance with the needs of the pupil, and their own dynamic with the pupil, on any given day. Staff recognise that a reduction in the frequency or intensity of poor behaviour is improvement and progress for an individual pupil.

## **7. Positive Behaviour Management Strategies**

### THRIVE

The Thrive Approach draws on insights in attachment theory, child development and neuroscience to provide a way of working with children and young people that supports optimal social and emotional development and helps them re-engage with life and learning. We base our emotional development planning and delivery on the Thrive programme. Each pupil has a Thrive assessment each term which provide targets for emotional development which feed into Thrive programme planning, lesson delivery and intervention work for each pupil.

All new students WILL BE assessed USING THE Thrive behaviour assessments. THIS IS to enable US TO GET a clear understanding of SPECIFIC BEHAVIOURS to focus our support when managing STUDENTS DURING times of anxiety, upset and anger. The Thrive approach targets this disruptive and troubling behaviour to help re-engage pupils with life, learning and emotional development.

### Early Intervention and De-escalation

We recognise that timely, well-chosen early interventions are the safest and most valuable way of influencing behaviour and de-escalating a situation. Staff are empowered to make decisions regarding the timing and style of early interventions, which may (but not exclusively) include, for example:

- Making a cup of tea and talking
- Negotiation and giving choices
- Reassurance and advice
- Planned ignoring of behaviour where safe to do so (not ignoring the pupil)
- Providing a change of face
- Providing a change of activity
- Meeting with the Head Teacher so their voice can be heard
- A period of physical exercise
- Leaving the school with a member of staff to completely change the environment
- Consider whether to move the pupil or the audience
- 1:1 Thrive session

When people are paid attention to they feel validated, they feel important. The opposite is also true; people feel less important, and sometimes feel they need to up the ante, if they feel like they need attention. Paying attention doesn't just mean saying, "I'm listening." It means looking at the person, making eye contact and virtually listening with the entire body. By really listening, and conveying that through body language as well as words, our staff can take away a pupil's reason for escalating a situation.

### Rewards

Rewards are used as springboards towards the pupil improving and taking responsibility for their behaviour and ultimately towards them being able to regulate their behaviour. The school operates a reward points system that is applied to every lesson in relation to effort, behaviour and engagement in learning. These points then build to be worth a monetary value, for example in the form of vouchers to spend in high street shops or towards an end of term activity. Pupils' points tallies are displayed so they can see what they are working towards. All pupils are able to earn ad-hoc, on the spot rewards. We recognise that not all pupils understand the concept of time; therefore, immediate rewards are sometimes more appropriate. Rewards will always be tailored to individual pupils.

Celebrating and recognising success is an important factor in allowing pupils to understand their actions and begin to gain confidence in accepting praise. Alongside the points award scheme to celebrate good work and positive attitude we send out success postcards. These are given by individual teachers to recognise good work, a change in attitude, positive social interactions and acts of kindness.

### Use of 'Time Out'

If a pupil wishes to remain in the building and find a space to calm down, they have an identified space/area detailed on their 'all about me' document. If a pupil requires time away from a situation or away from the school site, staff will take that pupil to a safe place outside the building, and maybe a distance away from the building to give them the space and change of scene required to calm. A decision about an appropriate location would be made based on knowledge of the individual and their behaviours.

### Pupil Involvement and Voice

We recognise that pupil involvement in the planning of how best to support them to manage their own behaviour can enable them to take more ownership in the process, and pride in their own behavioural progress and improvement. We also recognise that greater involvement and engagement by pupils in the life of their school community supports important aspects of each pupils physical, emotional, social and educational development; see Pupil Voice Policy.

### Parental / Carer Support and Contact

We seek the support of families to work as a team to help our pupils to improve their ability to self-regulate and make safe choices. The Head Teacher and school staff prioritise maintaining regular contact with parents/carers, keeping them fully informed and involved in the pupil's education and time at school.

### Multi-agency support and Contact

The school will work with a variety of outside agencies to support pupils to address issues which are impacting on their behaviour. If there begins to be difficulties surrounding a pupil's behaviour where there were no difficulties before, or the levels of inappropriate behaviour have significantly increased, a multi-agency meeting will be arranged. The meeting will involve all professionals working with the pupil and will aim to find new strategies and ways forward to more effectively support the pupil. An Early Help Assessment may be considered to support the pupil and, potentially, their family.

## **8. Inappropriate Behaviour**

Our staff address pupil's inappropriate behaviour in line with strategies contained within each individual pupil's behavioural support plan and with regard to their relationship and dynamic with each pupil on any given day. Therefore, inappropriate behaviour may go unaddressed but this will be part of the agreed behaviour management strategy for an individual pupil.

This school recognises that each pupil's capacity to manage their own behaviour is different and is dependent on internal and external factors, including their special educational needs.

In general, the behaviour that is deemed inappropriate in this school includes:

- Bullying / cyber bullying / abuse of social media
- Physical abuse
- Throwing causing harm
- Violence towards others
- Serious damage to property that will require costly repairs
- Verbal abuse
- Threatening behaviour
- Use of racist or discriminatory language
- Lighting a fire / misuse of lighters
- Stealing
- Possession of a prohibited item
- Absconding

- Repeated deliberate intention to disregard social distancing rules (during present COVID 19 pandemic)
- Spitting directly at another person.

## **9. Overcoming Barriers**

### Smoking

We want to discourage young people from smoking but we also recognise that for some of our pupils not being allowed to smoke would prevent them from attending school and would disrupt their education. If we have parental permission for a young person to smoke, this will take place in a designated area, at designated times, and will be supervised by an adult. Pupils are expected to manage their lighters safely keeping them in their pocket and only use them in designated smoking areas. If they are on a curriculum focus day, which could be a whole day off site activity, they will be expected to hand lighters to their staff. Staff will then return the lighter to the pupil at an agreed time and location.

### Use of Mobile Phones

Mobile phones can be a distraction, a trigger or on occasions a safeguarding concern, therefore we discourage pupils from bringing mobile phones into school. We are also aware that the lack of being able to contact family may provoke extreme anxiety responses and in turn create situations that are incompatible with the safety of others or the pupil concerned. We advise all pupils who bring mobile phones into school that their phones must be in their pocket or bag during lesson times.

### Absconding

If a pupil absconds from the school or a staff member, the pupil will be followed at a distance which does not provoke the pupil to run (putting themselves in a less safe situation) but which enables the staff member to retain sight of the pupil at all times. The staff member must report the absconding to the Head Teacher or a member of the SLT and follow directions given. If the staff member loses sight of the pupil then they should phone 999 to report them as missing, and inform the head teacher who will inform parents or carers.

## **10. Post incident Support**

We recognise that, following a behavioural incident, pupils and staff may need time and space to be able to be calm and reflect. An appropriate staff member, or Head Teacher, will discuss the incident with the pupil at a time when the pupil has calmed sufficiently to ensure that the discussion itself does not create a situation of re-escalation. School staff are aware that other pupils may witness incidents that cause them to be upset and they will also be offered support. During post incident support the voice of the pupil will be listened to in order to inform understanding and outcomes.

## **11. Behaviour Tracking**

The behavioural progress for each pupil will be tracked to provide a measure for current behaviour and to allow evaluation of interventions, monitoring of improvement, as well as enabling staff to develop effective and consistent interventions. Robust measures are in place to track, record and monitor behaviour utilising School Pod, the school's information management system.

## **12. Sanctions and Reprimands**

This school prioritises rewarding positive behaviour as opposed to sanctioning poor behaviour. Consequences for poor or inappropriate behaviour will be personalised for each pupil but may include:

- Restorative action
- Keyworker meeting
- Meeting with Head Teacher
- Temporary change to timetable

- Phone call/meeting with parents/carers and other professionals
- Exclusion (see separate school policy)
- Doing something kind for another

Our school staff will make sparing and consistent use of reprimands, in a non-aggressive tone whilst correcting the behaviour. Our staff will use private, rather than public reprimands whenever possible.

### **13. The least Restrictive Physical Intervention may be used**

School staff are MAPA trained ensuring that we operate within the principles of BILD and according to DfE guidance. In extreme circumstances, and where there is no other choice, a physical intervention may be required by trained staff members, as follows:

- Physical intervention should be an absolute last resort
- Physical interventions will only be used when a person is in real danger i.e. causing, or likely to cause, real harm to themselves or others
- The least restrictive form of physical intervention will always be used and used for the shortest time possible for staff to gain control of the situation and eliminate the immediate risk of injury.
- During a physical altercation, staff may separate pupils if it is safe to do so
- All incidents requiring a physical intervention will be recorded and logged
- Post-incident support will be offered to the pupil and staff members involved in the physical intervention
- Parents/carers will always be informed when a physical intervention has taken place
- Where relevant, social workers, Youth Offending Team or other involved professionals will be informed
- Each pupil's Behaviour Support Plan should be reviewed and updated if necessary following the use of an intervention
- Under no circumstances should a pupil be struck or handled. Corporal punishment is illegal in all circumstances.

### **14. Prohibited Items**

These items are completely banned within this school:

- Knives and weapons
- Alcohol
- Illegal drugs
- 'Legal highs'
- Stolen Items
- Fireworks
- Pornographic Images
- Corrosive liquids or materials
- Any item that has been used or is likely to be used to commit an offence, cause personal injury or damage to property
- Aerosols

If a staff member becomes aware that a pupil has one or more of the above with them, they should immediately report the issue to the Head teacher or member of SLT in their absence, who must take appropriate action. If the pupil refuses to engage, or the Head teacher feels that there is any danger to any pupil or member of staff, they should immediately inform the police.

Weapons, knives and extreme or child pornography must always be handed to the police, otherwise it is for the Head teacher to decide if and when to return an item. The discovery of prohibited items should always be reported to parents/carers, commissioners and any other relevant professionals.

### **15. Searches**

Although the DfE provides guidance relating to the searching of pupils, this course of action should be used with extreme caution. A pupil can be asked to empty their pockets or bag, but this should only be undertaken by the Head teacher or an authorised staff member in his/her absence, and only when he/she has good reason to think that the pupil has a prohibited item with them. If the pupil declines, the Head teacher must consider measures to ensure that everybody is kept safe.

A search carried out without consent is allowed under the law, but is invasive and has the potential to damage relationships. Without consent, and with reasonable grounds, the Head Teacher or a member of school staff authorised by the Head Teacher can undertake a search if they are the same sex as the pupil being searched and there is a witness (also a staff member) and, if possible, they should be the same sex as the pupil being searched.

### **16. COVID 19**

#### **Annex to Behaviour Policy during COVID 19 Pandemic updated 21/10/20**

Whilst ensuring all staff and students follow safe social distancing guidelines, we have made changes in how we access our school safely reducing close interactions with many others:

- *We encourage and support our pupils in their hygiene, such as handwashing and sanitising.*
- *Hand sanitiser is accessible on entering the main entrance situated close to student toilets and in all classrooms.*
- *Moving around the school is now through a one-way system.*
- *We are learning about and directing our pupils about sneezing, coughing, tissues and disposal ('catch it, bin it, kill it') and avoiding touching your mouth, nose and eyes with hands.*
- *We ensure pupils know to inform an adult if they are experiencing any symptoms of coronavirus.*
- *There are rules about sharing any equipment or other items including drinking bottles; pupils are provided with their own drinks bottle and stationary.*
- *There is organised use of toilets to ensure social distancing and appropriate hygiene measures are implemented.*
- *There are clear rules about not coughing or spitting at or towards any other person.*

#### **Review**

In order to ensure that this policy is relevant, if you have any suggestions for additions or amendments please email [directors@ontrackededucation.com](mailto:directors@ontrackededucation.com)